

# Test Data Management Bottlenecks

Erik Haahr



# Agenda



1. Introduction
2. Trends affecting Test Data Management
3. Dimensions in Test Data Management
4. Decisions belonging to Test Data Management
5. The first draft framework for a Test Data Management Maturity Model revealed

# From a start-up ...to a global leader



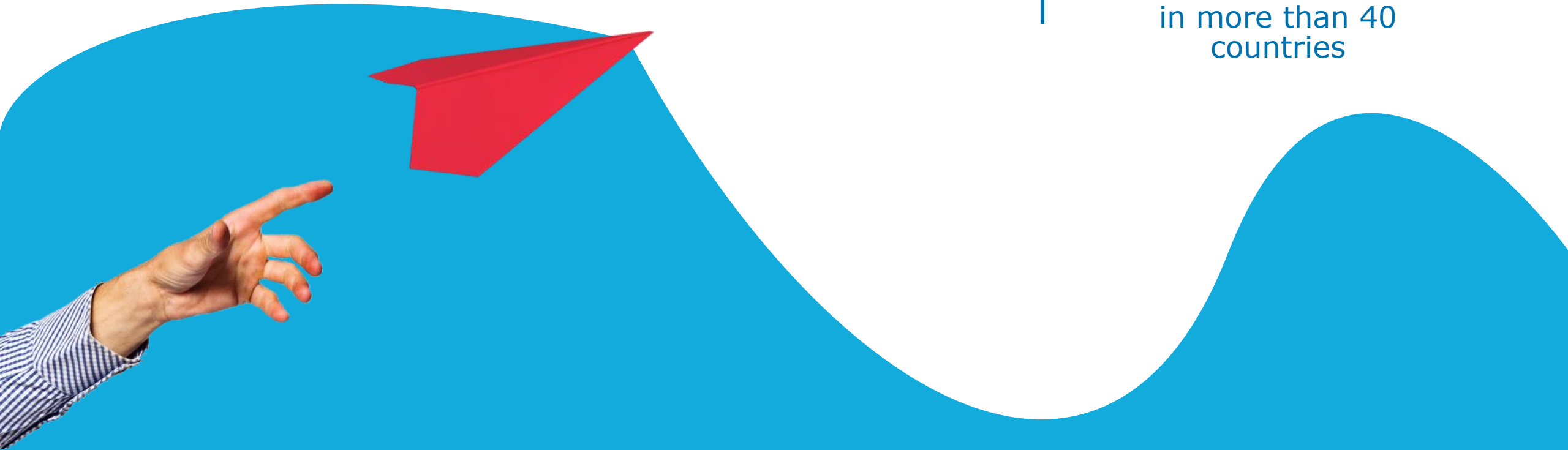
**1967**

7 people in  
Grenoble,  
France



**2019**

Over 200,000  
employees of  
120+ nationalities  
in more than 40  
countries





# Who am I...

- Education: **Electronics and Software Engineer**  
Profession: **Enterprise Architect**
- Experience with **Test Data Management**  
as well as **Test Automation** in the  
**Pharma Industry**
- **General Data Management**  
Experience from working with Big Data  
and IoT
- Personal: **Married, Trail runner, Grand  
children**
- Strangest food: **Insects**





# Trends affecting Test Data Management



Changing development paradigms (DevOps)



Increasing data regulations (GDPR)



# Trends affecting Test Data Management

Systems decreasing in size and scope  
(microservices) with individual life-cycles





# Trends affecting Test Data Management

Cloud computing



# Trends affecting Test Data Management

Test Data Management (TDM) needs to change and adapt



# Test Data Management Issues



# Test Data Management Issues

## Dimensions

- Time
- Security
- Provisioning
- Size
- Consistency
- Agile

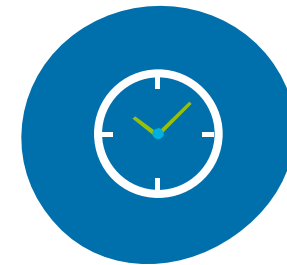
## Decisions

- Multiple identical test databases
  - Can I reuse an existing Test-DB?
  - Must I create a new instance?
- Test data architecture
  - How can I provision a set of test-DBs for my “project”?
  - Can I use synthetic test data?
  - How can I pseudonymise/mask my test data?
- Production data (GDPR etc.)
  - How can I use test data and comply with GDPR?
- Agile (DevOps/DevSecOps/DataDevOps...)
  - How can I frequently get a fresh data set?
- Sizing (small/big vs. representative)
  - How do I decide the size of data set and select the content?



# Time Issues

- Databases from multiple systems
  - Must be derived from production at the same point in time
  - OR
  - Be generated with the same date interval in mind
- Time to restore test environment



Remedies will be presented under other test data issues.



# Security Issues

Relates primarily to data (derived) from production data – not to synthetic data!

- Access Rights
  - Who can see real and sensitive data in the test environment
- GDPR
  - You will never get consent to use person identifiable data (PID) for the purpose of testing!
  - You will need to identify all attributes that could identify a person even in combination
    - A group of attributes that together identify less than five persons will be considered PID
- Company confidential data should be treated in the same way as PID!

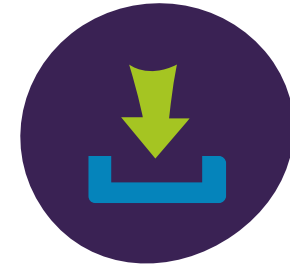


Want: Mask/encrypt all sensitive data in a way that maintain relations across data sources



# Provisioning Issues

- Multiple projects sharing one test database
- Handling multiple copies of the same test database
- Test data from systems with different lifecycles

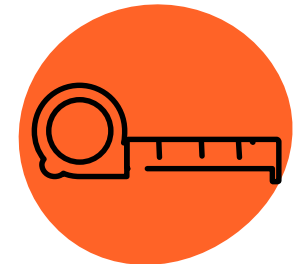


Want: Possibility to recreate identical test data sets for automatic regression testing simultaneous with additional test data for testing new or modified functionality that is added to original when release is approved



# Sizing Issues

- Multiple identical test databases
  - Multiple “projects” in different cycles need their own instance
- Sizing (small/big vs. representative)
  - System Type: Data Entry => Small (synthetic?) data set
  - System Type: Customer Segmentation => Big representative data set



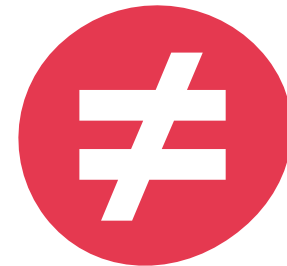
Want: Define the size and automatically create a representative data subset for the chosen objects.





# Consistency Issues

- Using PID in key necessitates masking/encrypting data from multiple systems in a single session
- Fresh transaction data from one system doesn't match master data from another systems older test data set
- One project run a test that modifies test data also used by another project



Want: Define dependencies between separate datasets derived from multiple systems.



# Agility Issues

- With continuous development and integration (CD/CI)
  - You need automatic (and fast) provisioning of the necessary test data set
  - With complete and consistent content
  - After completed test you want to get rid of test data, but keep a log of what was in the test data set



Want: "Fingerprint" logging when generating test datasets.

# Test Data Management Maturity





# Test Data Management Maturity

A commonly acknowledged Test Data Management Maturity Model does not exist – yet!

There is a general “Data Management Maturity Model”, a “Data Governance Maturity Assessment”, a “Data Quality Management Maturity Model” and a “Master Data Management Maturity Model”.

- These would be used to guide the development of a Test Data Management Maturity Model

A Test Data Management Maturity Model would probably describe levels of maturity along the six dimensions covered.

A Test Data Management Maturity Assessment would measure your maturity within the six dimensions.





AutoSave On Test Data Management Maturity Assessment Tool (2019-09-11).xlsx - Saved Haahr, Erik

File Home Insert Page Layout Formulas Data Review View Help Power-user Tell me Share Comments

A3

	A	B	C	D	E	F	G	H	
1	<b>Test Data Management Maturity Assessment Tool</b>								
2									
18	SCOPING			<b>1 Determine the Scope of the Assessment</b>					
19				1 a In this step, a Target Maturity Level should be added on both the Short Term and the Longer Term and the scope for the remainder of the assessment should be confirmed.					
20				<b>GO TO the matrix with the suggested Assessment Scope</b>					
21				<b>2 Determine the Target Maturity Levels</b>					
22				2 a Review the graphical representation of the Agreed Target Maturity Levels for both the Short Term and the Longer Term:					
23				<b>GO TO the Target Process Maturity Levels</b>					
24									
25									
26									
27									
28									
29									
30									
31									
32	START			<b>3 Perform the Assessment</b>					
33				3 a Fill in the Maturity Assessment for the area in scope. Start from the Assessment Overview Page and click on the process to be assessed to navigate to its detailed Maturity Assessment sheet.					
34				Some advice on the assessment components: For every maturity level (0 to 5); - The CMM statements are split into single sentences.					

Assessment Overview | Target Maturity | Tm | Sc | Pv | Sz | Cn | Ag | Current vs. Target ...

100%



AutoSave On Test Data Management Maturity Assessment Tool (2019-09-16).xlsm - Saved to OneDrive - Cappgemini Haahr, Erik

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A1

**Maturity Assessment Overview**

**Main Menu**  
 CLICK on the process name to navigate to the its detailed Maturity Assessment-sheet:  
 INSTRUCTIONS for individual sheets: A relative Weight between 0 and 10 should be allocated for each statement, and then an 'x' is used to indicate which statement is applicable.

Assessment Details		Maturity per Area				
In Scope	Status	Target on the...		Assessment	Gap on the...	
		Short Term	Longer Term	Current	Short Term	Longer Term
Yes	Open	2	3	2	0	1
Yes	Open	3	4	1	2	3
Yes	Open	2	3	2	0	1
Yes	Open	2	3	1	1	2
Yes	Open	3	4	2	1	2
Yes	Open	2	3	2	0	1

START **Assessment Overview** Target Maturity Tm Sc Pv Sz Cn Ag Current vs. Target Maturity Current Maturity

Ready 100%

J50

A B C D E F G H I J K L M N O P Q R S T

**Area Sc Security**

Security refers to the policies, practices, and control rules used in the organization to mitigate risks and protect all data assets. By all data, we mean data from all sources (e.g., transactional, social media, machinegenerated data, IoT) and in all content formats (structured, semi-structured and unstructured).

**Maturity Level 0 Non-existent**

Nr	Statement	Weight
1	There is no data governance security and privacy policy for the data in structured and semi-structured formats.	5
2	There is no data governance security and privacy policy for the data in unstructured format.	5
3	The IT Security Director/Specialist is not involved in the Data Governance Board	5
4	Your organization is not subject to any confidentiality regulations.	5
5	Your organization very often fails confidentiality audits.	5
6	Sensitive data is never encrypted.	5
7	Unencrypted sensitive data is always used to develop or test systems.	5
8	Administrators, subcontractors or third parties always have access to unencrypted sensitive data.	5
9	Systems are not used to monitor access to sensitive data by users with privileges.	5

Total Weight 45

**Maturity Level 1 Initial/Ad Hoc**

Nr	Statement	Weight
----	-----------	--------

**Assessment Status Open**

**Back to Assessment Overview**

	Not at all	A little	To some degree	Completely	Relative Importance
<b>Do you agree...</b>					
		x			1,65
			x		3,30
				x	5,00
	x				0,00
	x				0,00
		x			1,65
			x		3,30
		x			1,65
		x			1,65

**Sc Security**

Level	Compliance	Contribution	Value
0	0,33	0,00	0,00
1	1,00	0,33	0,33
2	0,88	0,67	0,59
3	0,11	1,00	0,11
4	0,00	1,33	0,00
5	0,00	1,67	0,00

**Maturity Level = 1,03**

Instructions: A relative Weight between 0 and 10 should be allocated for each statement, and then an 'x' is used to indicate which statement is applicable.



A1

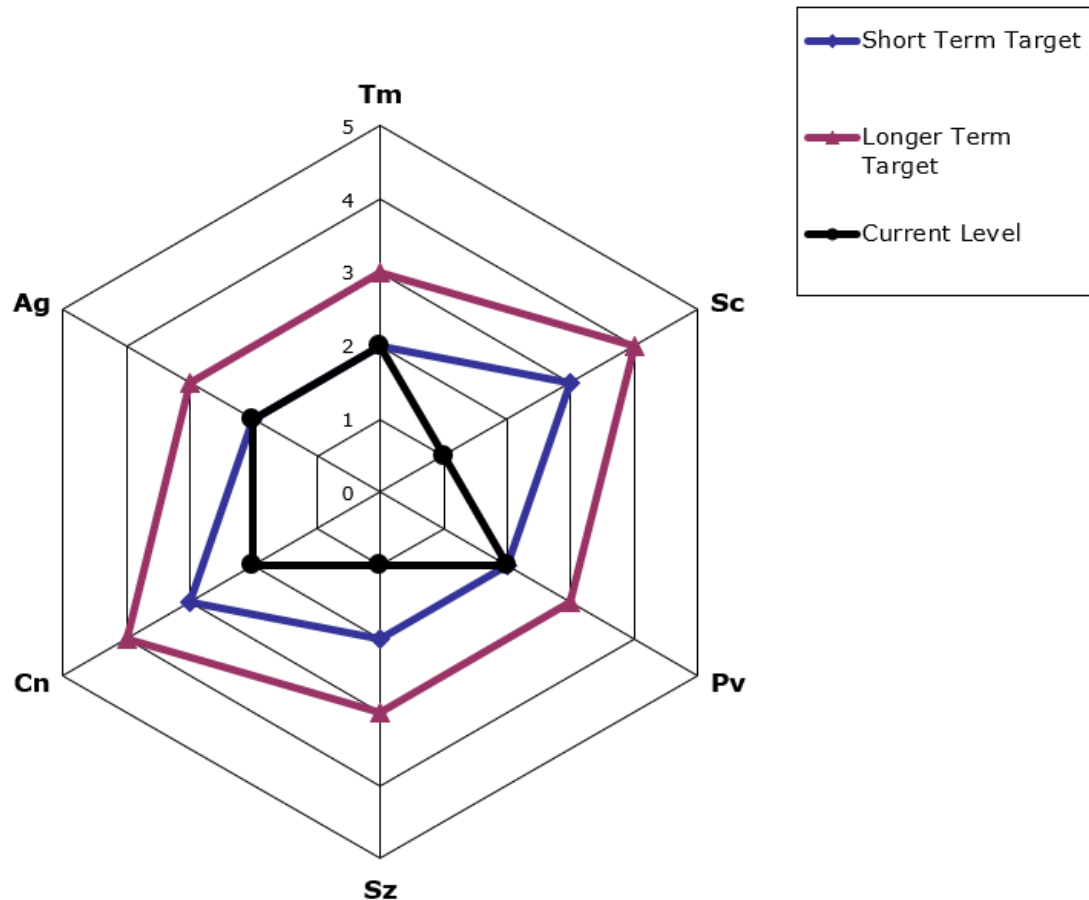
B C D E F G H I J K L M N O

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Main Menu

Assessment Overview

### Current vs. Short and Long Term Target Maturity Level





# Summary



- Multiple trends are pushing Test Data Management
- We have to change and adapt the way we work with test data
- A Test Data Management Maturity Model can guide improvements





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